



Internship Programme
September - December 2025

ABOUT CSF

The Centre for Strategic Futures (CSF) is a think tank and foresight unit in the Strategy Group of the Prime Minister's Office. Our mission is to position the Singapore government well to successfully navigate emerging strategic challenges and harness potential opportunities in an evolving world.

As a futures think tank, CSF focuses on open-ended, longer-term futures research and blind spot areas. We seek to nudge Singapore's policy units to go beyond their pre-existing assumptions and think differently about the future. To do this, CSF frequently draws government agencies' attention to new ideas and builds futures-thinking capabilities.



The world that we live in does not unfold in a predictable and linear fashion. While we cannot predict how the future may play out, foresight allows us to exchange points of view across backgrounds and disciplines, challenge one another's assumptions and generate insights that can help us all make better decisions.

Peter Ho

Senior Advisor to CSF,

Former Head of Civil Service

OUR TEAM LEADERS



Jeanette Kwek

Head, CSF

Defence Policy Office, MINDEF

Strategic Policy Office, PMO

B.A. (Hons) Political Science and Economics,
University of Chicago



Chor Pharn Lee

Principal Foresight Analyst, CSF

Futures and Strategy Division, MTI

China Office, IDA

M.Sc.Eng Electrical Engineering,
Cornell University



Wang Jieying

Senior Assistant Director, CSF

Media Relations, MOE

Head of Department, Character and Citizenship
Education

B. (Hons) Communication Studies,
Nanyang Technological University

OUR INTERNSHIP PROGRAMME



Cutting-edge foresight and policy research

Play a key role in existing futures projects as a research assistant.



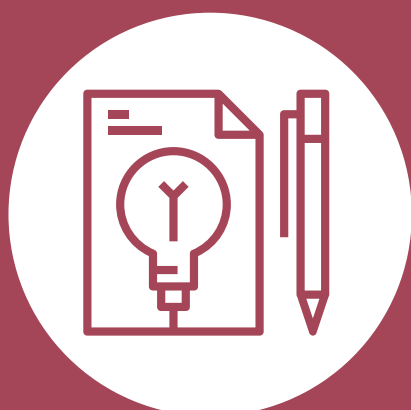
A diverse and exciting team

Work closely with our team of multidisciplinary foresight analysts.



Exposure to futures capacity development programmes

Gain critical foresight, engagement and facilitation skills.



Pioneer new research projects

Propose research projects and present your work to senior management.

Reinventing Networking

**Token Economies
on the Blockchain**

Social Credit System

New Economic Model

**PAST
INTERNSHIP
PROJECTS**

Generative AI

Culture wars

**US-China Relations
Country Briefs
Gulf Pivots**

Network States

**Emerging Strategic Issues
Future of Mortality
Tech Foresight Scan**

OUR INTERNSHIP PROGRAMME

Singaporean citizens

**University undergraduate
Year 2 - 4***

**Full-time commitment
for 12 weeks**

Any field of study

**Critical, rigorous and out of
the box thinkers**

**Excellent writing, presentation
and administrative skills**

*Please note CSF **does not** accept internship applications from students in their **final semester** of study.

APPLICATION PROCESS

Submit your CV and latest transcript via email

- Addressed to gurubaran_subramaniam@pmo.gov.sg and inthira_mailvaganam@pmo.gov.sg
- Include the subject header: “CSF Internship 2025 (Name) (University) (Degree Course)”
- Indicate **preferred start and end dates** for the internship (over a period of 12 continuous weeks, full-time) and your **expected graduation date**.
- Only complete applications will be entertained.

Complete a 48-hour take home essay test

Interview with CSF team members face-to-face

Receive offer from People & Culture group at PSD

Please note that upon selection, it may take up to 4-5 weeks for confirmation on admission into the programme.

Internship Period	Application Opens	Closing Date
September to December 2025	2 July 2025	9 July 2025

TESTIMONIALS

Rachel

Summer 2023 Intern

NUS Geography and Economics Undergraduate

University Scholars Programme

An internship that won't feel like an internship! At CSF, I've gotten to meet so many interesting people in and out of the office, from seasoned diplomats and policymakers to private sector leaders and intellectuals — and of course, the full-time staff and my fellow interns. If you are interested to explore domains outside your field of study and to understand strategic considerations in government, CSF will be right up your alley.



Tammy

Summer 2023 Intern

NUS Business Analytics Undergraduate

It was an enriching experience to be able to work in CSF, in the centre of government. I was given the opportunity to practice skills outside my major while also being related to my field of work in the future. I definitely gained a priceless set of lenses that will serve me well further into the future. Collaborating with interns from various backgrounds helped me expand my knowledge in an array of fields, which I treasure deeply.

TESTIMONIALS

Jiajun

Summer 2023 Intern

NTU English and Philosophy Undergraduate

Few research opportunities, if any, offer both breadth and depth; that is, both a colourful range of research areas from which to pick, and a focused and sustained analysis of social, cultural, and geo-political phenomena. This research, furthermore, is not a Crusoean effort. With the interns, permanent staff, academics, and thought leaders, thought-provoking conversations assist and advance the process from data collection to presentation. I am thus deeply indebted to CSF and all that each member has given to one another.



Kyla

Summer 2023 Intern

NTU Linguistics and Multilingual Studies Undergraduate

Singapore Press Holdings Scholar

What a joy it was to be interning at CSF. This internship completely blew all reservations I had out of the water. It provided a unique research opportunity unlike any others, and an interesting insight to emerging societal and geopolitical issues. I was also blessed with countless opportunities to interact with the most fascinating individuals, gleaning different perspectives from these meaningful conversations. I am thankful to all staffers and interns for providing invaluable takeaways at CSF!

TESTIMONIALS

Firdaus

Summer 2022 Intern
Yale-NUS Philosophy Undergraduate

Interning at CSF was a treat. I learnt more during my time here about emerging strategic issues and geopolitical realities than in any average academic semester. Part of this comes from the nature of Futures work, which is both challenging and meaningful. A big part also comes from working with such a diverse and competent team (especially the other interns!), whom I grew to respect and care for.



Yong Zhin

Summer 2022 Intern
NTU Sociology Undergraduate
Singapore Land Authority Scholar

Delving into many projects that were out of my normal fields of study showed me that so much more of the world exists outside my expertise. I learnt that I should read more widely and explore non-traditional information sources that can reveal deeper perspectives. Most importantly, I took away great friendships and connections from an awesome team!